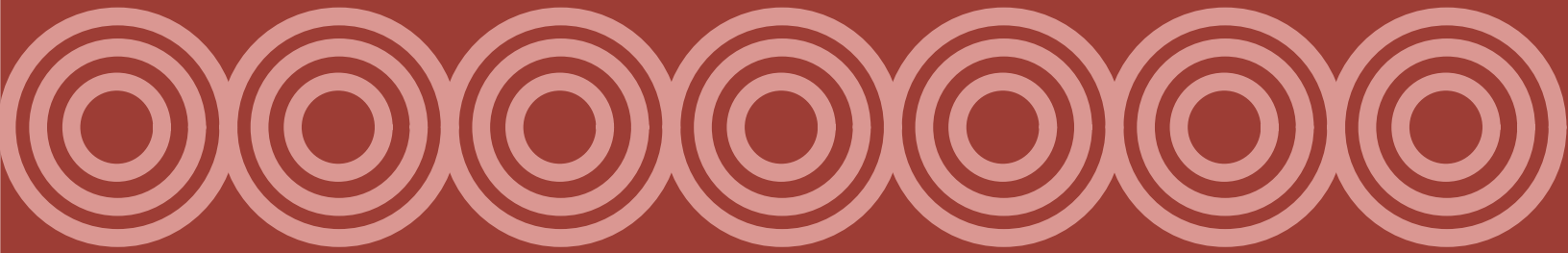


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FIFTH EDITION

Release 1.0

Ramesh Oliyathnathan Kumar, PMP

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EDITIONS

- 2008 December – First Edition
- 2009 December – Second Edition
- 2011 March – Third Edition
- 2012 June – Fourth Edition (ISBN-13: 978-1477501672)
- 2013 September – Fifth Edition (ISBN-13: 978-1492305019)

ISBN

- ISBN-13: 978-1492305019
- ISBN-10: 1492305014

Questions Summary

No.	Question Banks	Total
	Chapter Banks	140
1	Project Management Basics	10
2	Project Organizations & Environment	10
3	Project Lifecycle & Framework	10
4	Project Integration Management	10
5	Project Scope Management	10
6	Project Time Management	10
7	Project Cost Management	10
8	Project Quality Management	10
9	Project HR Management	10
10	Project Communications Management	10
11	Project Risk Management	10
12	Project Procurement Management	10
13	Project Stakeholder Management	10
14	Professional Responsibility	10
	Question Banks	400
15	Question Bank #1	200
16	Question Bank #2	200
	Total Questions	540

Table of Contents

SECTION I: PMP® CHAPTER BANKS	3
1.1 Project Management Basics	3
1.2 Project Organizations & Environment.....	7
1.3 Project Lifecycle & Framework.....	11
1.4 Project Integration Management.....	15
1.5 Project Scope Management.....	19
1.6 Project Time Management.....	23
1.7 Project Cost Management.....	27
1.8 Project Quality Management.....	31
1.9 Project Human Resource Management.....	35
1.10 Project Communications Management.....	39
1.11 Project Risk Management.....	43
1.12 Project Procurement Management.....	47
1.13 Project Stakeholder Management.....	51
1.14 Professional Responsibility.....	55
SECTION II: PMP® EXAM BANKS	61
2.1 Question Bank #1.....	61
2.2 Question Bank #2.....	128



SECTION I: PMP® CHAPTER BANKS



1.0 SECTION I: PMP® CHAPTER BANKS

1.1 Project Management Basics

1.1.1 Practice Questions

- 1 Which of the following is NOT a characteristic of a project?
 - A. Constrained by limited resources
 - B. Planned, executed, and controlled
 - C. Creates a unique product or service
 - D. Ongoing and repetitive

- 2 You are working in the Project Management Office (PMO) of your organization. Your job responsibility is to:
 - A. Manage the operational activities in the company
 - B. Manage human resource and risk management issues for individual projects
 - C. Provide support functions to project managers in the form of training, providing software, standardizing policies, etc.
 - D. Provide subject matter expertise in the functional areas of the project

- 3 You are working as a portfolio manager. You are responsible for managing which of the following?
 - A. Project interdependencies
 - B. Projects and programs
 - C. Projects, programs, and operations
 - D. Functional work and operations

- 4 In a kick-off meeting for your project, you provided information to your team members about the different process groups to be followed in the project. According to PMI, which are the project management process groups?
 - A. Conceptualizing, Initiating, Executing, Monitoring and Controlling, and Closing
 - B. Initiating, Planning, Executing, Monitoring and Controlling, and Closing
 - C. Initiating, Verifying, Executing, Monitoring and Controlling, and Closing
 - D. Initiating, Planning, Executing, Controlling, and Administrative Closure

- 5 Almost all projects are planned and implemented in a social, economic, or environmental context, and have intended and unintended positive or negative impacts. In this context, which of the following statements about enterprise environmental factors is NOT true?
 - A. Neither promote nor hold back the project management processes
 - B. May restrict the project management processes
 - C. May promote the project management processes
 - D. May either promote or hold back the project management processes

- 6 You are responsible for the development and launch of a NASA satellite. Your role is a:
 - A. Project Manager
 - B. Project Coordinator
 - C. Program Manager
 - D. Functional Manager

-
- 7 Your director has appointed you as a portfolio manager in the company. Your responsibility as a portfolio manager is to:
- A. Select and support projects or program investments
 - B. Manage groups of projects in a coordinated way
 - C. Create a unique product, service, or result
 - D. Ensure that customer requirements are satisfied through progressive elaboration of projects
- 8 You are reaching project completion, and want to understand whether your project was successful. In this context, for a project to be successful, what is the primary requirement?
- A. Customer satisfaction
 - B. Exceeding customer expectations
 - C. Meeting the cost and schedule estimates
 - D. Satisfying the requirements of the project sponsor
- 9 You are managing the release of a new drug in the market. Your role is that of a:
- A. Functional Manager, because you have good functional knowledge of the pharmaceutical industry
 - B. Project Manager, because you are creating a unique product within specific time schedules
 - C. Operations Manager, because you have to do several repetitive tasks
 - D. Program Manager, because you have to manage several projects to do your job effectively
- 10 Your company is responsible for developing an anti-virus software. You are responsible for managing both the individual product releases and the coordination of multiple releases. Your role is that of a:
- A. Program manager
 - B. Project manager
 - C. Functional manager
 - D. Operations manager

1.1.2 Answers to Practice Questions

- 1 Correct Choice: D
Justification: A project is a temporary endeavor undertaken to create a unique product, service, or result. The temporary nature of projects indicates a definite beginning and ending.
Reference: PMBOK® Guide Fifth Edition, 1.2 What is a Project

- 2 Correct Choice: C
Justification: A Project Management Office (PMO) is an organizational body or entity tasked with various responsibilities related to the centralized and coordinated management of those projects under its domain. The responsibilities of a PMO can range from providing project management support functions to actually being responsible for the direct management of a project.
Reference: PMBOK® Guide Fifth Edition, 1.4.4 Project Management Office

- 3 Correct Choice: C
Justification: Portfolio refers to a collection of projects or programs and other work that are grouped together to facilitate effective management of that work to meet strategic business objectives. Portfolio management includes projects, programs and related work (i.e. operations); so, this is the best answer.
Reference: PMBOK® Guide Fifth Edition, 1.4 Relationships Among Project, Program and Portfolio Management-Table1-1

- 4 Correct Choice: B
Justification: The five process groups are Initiating, Planning, Executing, Monitoring & Controlling, and Closing. Conceptualizing, Verifying, and Administrative Closure are not process groups.
Reference: PMBOK® Guide Fifth Edition, 1.3 What is Project Management?

- 5 Correct Choice: A
Justification: Enterprise environmental factors may enhance or constrain project management options and may have a positive or negative influence on the outcome.
Reference: PMBOK® Guide Fifth Edition, 2.1.5 Enterprise Environmental Factors

- 6 Correct Choice: C
Justification: A program is defined as a group of projects managed in a coordinated way to obtain benefits and control not available from managing them individually. Managing launch operations for a NASA satellite will involve managing multiple projects and operational activities. Hence, it is a program.
Reference: PMBOK® Guide Fifth Edition, 1.4.1 Program Management

- 7 Correct Choice: A
Justification: A portfolio refers to a collection of projects or programs and other work that are grouped together to facilitate effective management of that work to meet strategic business objectives. Project portfolio management refers to the selection and support of projects or program investments. These investments in projects and programs are guided by the organization's strategic plan and available resources. Option B refers to programs. Options C and D refer to projects.
Reference: PMBOK® Guide Fifth Edition, 1.4.2 Portfolio Management

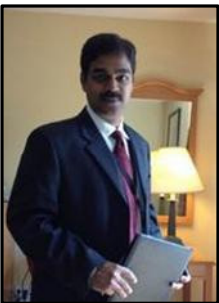
- 8 Correct Choice: A
Justification: Project success is measured by product and project quality, timeliness, budget compliance, and degree of customer satisfaction. Customer satisfaction is the primary criterion for measuring the project success. Although meeting customer expectations is necessary, exceeding customer expectations, cost, and schedule estimates are not primary requirements for a successful project - at times, this may even be gold plating.
Reference: PMBOK® Guide Fifth Edition, 1.4 Relationships Among Project, Program and Portfolio Management-Table1-1
- 9 Correct Choice: B
Justification: Every project creates a unique product, service, or result. Projects can create a capability to perform a service (e.g., a business function that supports production or distribution). Since this is the release of "one" new drug, it is a project. Multiple releases may qualify it as a program.
Reference: PMBOK® Guide Fifth Edition, 1.2 What is a Project?, paragraph 2
- 10 Correct Choice: A
Justification: A program is defined as a group of related projects managed in a coordinated way to obtain benefits and control not available from managing them individually. Programs may include elements of related work outside the scope of the discrete projects in the program.
Reference: PMBOK® Guide Fifth Edition, 1.4.1 Program Management

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About the Author

Results-oriented technology leader focused in enterprise-wide business and technology business development, business transformation, systems integration, technical solution development and business process management. Proven leader with over 15 years of diverse technical and management consulting experience. Served as a trusted advisor to executives in government and commercial environment while generating consensus between technology and business communities. Solid reputation as a successful leader implementing mission critical technology solutions in dynamic environments across multiple industries and geographies. Proven track record in building and leading diverse high performance teams.

About the Book

*Effective PMP[®] Exam Practice (Fifth Edition) by Ramesh Oliyathnathan Kumar, prepares you to pass your PMP[®] exam on your first attempt. Effective PMP[®] Exam Practice is a collection of PMP[®] exam questions comprising more than 1400 PMP exam questions. Includes 600 questions in 10 project management knowledge areas, 800 questions in 4 full length pmp exams, justifications and PMBOK references. Best companion for **Effective Project Management (Second Edition)** by Ramesh Oliyathnathan Kumar..*



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